

CES Web News

Volume 4

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It is with great pleasure that your Members Services Committee brings you the 4th edition of **CES Web News**. **CES Web News** is a publication of the Canadian Evaluation Society based on a database of unpublished evaluation-related articles, conference presentations, book reviews, interviews, and dissertations that may be of interest to CES members. We encourage you to access the data base of unpublished literature directly. You are invited to contribute to the CES electronic library by sending your own unpublished documents and by identifying other documents which would be of benefit to CES members. Please forward to: webmaster@evaluationcanada.ca.

The Web News articles are classified according to the categories identified in the [findings of the Canadian Evaluation Society Project in Support of Advocacy and Professional Development](#)

This issue concentrates on articles from the European Evaluation Society. Thanks to Benoît Gauthier, the CES Webmaster and his EES colleagues.

You can consult earlier issues of the CES Web News
Now, on with the news...

Jim's Hot Hits

Toulemonde, Jacques; Summa, Hilikka; Usher, Neil, (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Three layers of quality assurance: would this help provide EU policy makers with the evaluative information they need? (**Theme paper, Professional Standards of Practice, Ethics, Governance / Management**)
<http://www.europeanevaluation.org/docs/toulemonde.pdf>

This report deals with the MEANS grid, a method for identifying a high-quality evaluation report according to nine criteria. The MEANS grid has been subsequently tested in a series of action-training seminars with dozens of European officials across the European Commission. This paper proposes a structure to understand the layers of quality assurance needed in evaluation, while hinting at the risks of an 'evaluation explosion'. This presentation is [included in a recent book *Quality Matters: Seeking Confidence In Evaluation, Auditing And Performance Reporting*](#), Robert Schwartz and John Mayne (Editors) Transaction Publishers (New Brunswick) 2004

Arnkil, Robert, et al, *5th Biennial Conference of the European Evaluation Society (EES) Saville 2002*, Emergent Evaluation And Learning In Multi-Stakeholder Situations (**Topic paper, Empowerment evaluation, Evaluation planning and**

design, Contribution to Evaluation Knowledge Base, Business / Industry / Labour) <http://www.europeanevaluation.org/docs/ArnkilSeville200220.pdf>

This remarkable presentation gives us a foretaste of the joint CES/AEA conference to be held in Toronto in October 2005. In some slides related to the print text presented in this article the author refers to 'crossing boundaries' in the transition to a 'second modern'. -(See:

<http://www.europeanevaluation.org/docs/ArnkilSevilleslides13.pdf>) The author situates his presentation in the quadrant of how evaluation can adjust to the changing social context, which promotes the emergence of new networks and discoveries. In addition the author proposes multiple level benefits from using 'good futures dialogues' in emergent evaluation.

Brad's Hot Hits!

Spitz, Pierre (European Evaluation Society Conference, 2002) Learning and/or Measuring Performance? Competing Priorities within the UN System (**Issue paper; Performance Indicators, Advocacy/Capacity Building; Organizational Development, Contribution to Evaluation Knowledge Base; Governance/Management, International Development**)
<http://www.europeanevaluation.org/docs/SPITZ.pdf>

The paper lucidly describes tensions arising within the context of results-based management, the most salient of which might be between the acceptance and demand for learning-oriented evaluations in the face of demands for performance indicators which can be aggregated to activity, country, group of countries or donor agency as a whole. The author's thesis is that evaluation has tended to revert to a simplistic input-output black box approach with a resulting loss in confidence in 'knowledge-building evaluation'. UNESCO's Internal Oversight Service is highlighted as an isolated example of an agency setting out to counter this trend. The author raises some interesting issues with relevance to any RBM context but the paper falls short of concrete recommendations to ameliorate identified tensions.

Fraser, Elizabeth (European Evaluation Society Conference, 2002) Three Movements in Understanding: Magic, Belief and Generative Causation. (**Issue paper; Contribution to Evaluation Knowledge Base; Health Sciences**)
<http://www.europeanevaluation.org/docs/FRASER.pdf>

The paper is well written, thorough and penetrating in its critique of conventional hierarchies of evidence and their inability to connect with underlying socio-contextual concerns in informing *what matters* as opposed to merely *what works*. The author carefully builds a case for the role of narrative in linking theory to empirical evidence and thereby optimizing the potential for learning and development. Learning and the communication of it, the author argues, become the connectors between theory and evidence. Without compelling narratives,

theory and/or evidence risk being sterile and meaningless rather than credible, illuminating and enhanced in their explanatory power. The article is an interesting read in the wake of recent trends in the US toward randomized control trial (RCT) designs as the gold standard of causal inference.

Bea's Hot Hits

Green, Peter; Andersson, Ulf (Presentation to the 2002 European Evaluation Society Conference). Evaluating the Uses and Abuses of Good Examples in environmental politics (**Topic paper; Policy analysis; Science/Technology**)
http://www.europeanevaluation.org/docs/GreenPeter_C.pdf

This paper describes a work in progress to evaluate the use of best practices and success stories in policy development, using a case study of environmental politics. Their evaluation aimed to inform the future development of this knowledge source for evidence-based policy making. They identify a number of negative aspects of, and obstacles to, current practice, and some unrealized potential in the use of this knowledge. They also reach theoretical conclusions about the reflective considerations needed in disseminating good examples from the local to the universal levels. The article concludes with practical recommendations to make “good examples” an efficient policy instrument. Overall, this article succinctly describes transferable lessons learned on a tool that is being used increasingly in many policy sectors.

Boaz, Annette; Ashby, Deborah (Presentation to the 2002 European Evaluation Society Conference) Fit for Purpose? Assessing Research Quality for Evidence-Based Policy and Practice (**Topic paper; Professional standards of practice; Organizational development**)

<http://www.europeanevaluation.org/docs/boaz.pdf>

This paper explores the growing interest in evidence-based policy and practice, the current debates about research quality, and future actions needed to drive up quality so that research plays a lead role in policy, practice and individual decisions. It summarizes a number of existing sets of standards for assessing both quantitative and qualitative research. It then describes a range of notions of quality, including methodological quality, fitness for purpose, quality in reporting, and quality of the signal (communication of the findings). Current initiatives in the UK on the use of quality criteria are also described. The paper provides a useful overview of the quality dimension to research and evaluation, along with practical questions for users of research to employ in making their own assessments of quality.

Brigitte's Hot Hits

Kazi, Mansoor A.F.; Rostila, Ilmari (Presentation at European Evaluation Society Conference, Seville, Spain, October 2002) The practice of realist evaluation in two countries (**Issues paper; Contribution to Evaluation Knowledge Base; Social Services**)

[http://www.europeanevaluation.org/docs/Kazi M Rostila I EES 2002.pdf](http://www.europeanevaluation.org/docs/Kazi_M_Rostila_I_EES_2002.pdf)

The paper presents the emerging realist paradigm in evaluation research and applies it to social work practice. The authors address the limitations of the "Black Box" stance. Using post-positivist approaches such as scientific realism, pragmatism and methodological-pluralism, they attempt to elucidate the box by integrating methodologies and practice. The paper outlines a framework for realist evaluation practice, utilizing an integrated multi-method strategy to the delivery and evaluation of human services. Programs are seen as models which change over time and within contexts.

Monson, Lars; Haug, Peder (Presentation at EES conference 2002 in Seville) Evaluating the Norwegian Education Reform 97. Theory of evaluation, perspectives, strategies, challenges and dilemmas (**Issue paper; Professional Standards of Practise; Education**)

<http://www.europeanevaluation.org/docs/haug.pdf>

The paper provides insight into the Norwegian School Reform. It proposes that this reform motivated a change in the practice of evaluation. The authors advocate a larger role for evaluators, in the complex landscape of educational reform. Evaluators must be highly skilled in educational issues and must be involved at the early stages of program and policy development. Evaluators should take part in the public discussion about the reform. Scientific demands are to be grounded in political realities. The evaluation community should engage in the role of policy adviser. Though these propositions may not be entirely novel, the authors provide an interesting perspective on the evaluators professional identity.

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Section 5 EVALUATION PROCESS ISSUES (see Glossary of Terms in CES Project in Support of Advocacy..., p 14)

Section 1: BENEFITS, CONSEQUENCES AND EFFECTS OF EVALUATION

Anell, Barbro I. (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Learning from evaluations.

Who learns what, when, how and why? (**Theme paper; Social Change, Knowledge and skills, Governance / Management**)

<http://www.europeanevaluation.org/docs/ANELL.pdf>

Blamey, Avril; Mackenzie, Mhairi (Presentation to 2002 EES Conference) The Practice of a Theory-Based Approach: Lessons from the Application of a Theory of Change (ToC) Approach (**Topic paper; Social Change; Health Sciences**)

<http://www.europeanevaluation.org/docs/BlameyMackenzie081002.pdf>

Chilvers, Chris, (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002), The Evaluation of Swiss Safety Campaigns to Reinforce Quality and Learning (**Evaluation Report; Decision making, Transportation / Infrastructure**)

<http://www.europeanevaluation.org/docs/ChilversCB3 .pdf>

De Vicenzi, Roberto; Villante, Claudia, (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002), Monitoring of Structural Funds and Constructing Information Systems: the development of policy evaluations in Italy (**Theme Paper; Knowledge and skills, Program Monitoring, Human Resources Development**)

http://www.europeanevaluation.org/docs/DeVincenziVillante_english_final.pdf

Ferguson, Linda, (Presentation to the 2003 Australasian Evaluation Society) International. Developing an evaluative culture (**Theme paper; Outcome/Impact**)

Evaluation, Cohesion and collaboration, Organizational Development)
http://evaluationcanada.ca/distribution/20030917_ferguson_linda.pdf

Henry, Gary T. (Presentation to the 2002 European Evaluation Society Conference) A Theory of Evaluation Influence: The Multiple Mechanisms and Pathways through Which Evaluation can Influence Attitudes and Action (**Topic paper; Decision making; Governance/Management**)
<http://www.europeanevaluation.org/docs/henry.pdf>

Hunt, Terry. (Présentation à la Section de la capitale nationale, SCE 2003) Agenda du SCT sur le rendement et les résultats -incidences sur l'évaluation (**Rapport d'évaluation; Imputabilité, Gouvernance/management**)
http://evaluationcanada.ca/distribution/20031126_hunt_terry_b.pdf

Lindgren, Lena, (4th Biennial Conference of the European Evaluation Society (EES) Lausanne 2000) What Does Performance Management do to Nonprofit Values?(**Issue Paper; Social Change, Performance Indicators, Organizational Development**)
http://www.europeanevaluation.org/docs/53_lindgren.pdf

Marra, Mita; (European Evaluation Society Lausanne-Switzerland, October 12-14, 2000); Partnering for Change, Lessons Learned from the Training Partnership between the World Bank and the University of San Paulo of Brazil (**Issue Paper; Social Change, Cohesion and Collaboration**)
http://www.europeanevaluation.org/docs/41_marra.pdf

Merckx, Véronique; Jeannotat, Romain, (4th Biennial Conference of the European Evaluation Society (EES) Lausanne 2000) Decentralized execution and comparability of the performance between regions. The evaluation of the execution of the law on unemployment benefits in Switzerland (**Evaluation report; Decision making, Outcome/Impact evaluation, Human Resources Development**)
http://www.europeanevaluation.org/docs/23_merckx.pdf

Pawson, Ray (EES Conference 2002). Nothing as Practical as Good Theory. (**Theme paper; Knowledge and Skills; Governance/Management**)
http://www.europeanevaluation.org/docs/PAWSON_PLENARY.pdf

Pesce, Flavia; Vanelli, Valerio (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Organizational Learning: An Evaluation Model Applied to a Policy Cycle (**Theme paper; Policy Analysis, Process/Implementation Evaluation, Evaluation Planning and Design, Program logic, Efficiency Assessment; Human Resources Development**)
<http://www.europeanevaluation.org/docs/PESCE.pdf>

Philippe, Jeannin, Devillard, Joelle (Contribution to the European Evaluation Society (EES) Conference, Seville, Spain 10-12 October 2002 What Relevancy for the Evaluation of Research in the Social Sciences?. **(Issue Paper; Social Change, Knowledge and Skills; Science and Technology)**
<http://www.europeanevaluation.org/docs/JEANNINDEVILLARD.pdf>

Preyra, Colin; (CES-Ontario Conference 2002) Evidence—Based decision making and the Large Scale Evaluation of a Public Program: The Ontario Hospital Funding Formula **(Evaluation Report; Accountability, Decision-making, Efficiency Assessment; Health)**
http://evaluationcanada.ca/distribution/20020408_preyra_colin.pdf

Seppänen-Järvelä, Riitta; (Prepared for the fourth EES Conference in Lausanne, 12-14 Oct. 2000.) Development work experts' experiences and conceptions of program evaluation. **(Evaluation Report; Cohesion and Collaboration; Social Services)**
http://www.europeanevaluation.org/docs/21_seppannenr.pdf

Seyfried, Erwin; Schwab, Oliver, (4th Biennial EES Conference, Lausanne Oct. 2000), Evaluation as a laboratory for learning: The case of the EU-Community Initiative Employment, **(Issue paper; Knowledge and skills, Communication and Reporting, Human Resources Development)**
http://www.europeanevaluation.org/docs/62_schwab.pdf

Temudo, Marina Padrao, Arveola Alexandra (Presentation to European evaluation society Conference, October 2002 Seville) Questions About Evaluation Methodologies in Rural Development Projects – Case studies from Guinea-Bissau and Mozambique **(Evaluation Report; Issue paper; Cohesion and Collaboration, Decision Making; international Development)**
<http://www.europeanevaluation.org/docs/TEMUDO.pdf>

Williams, Pamela; Holland, Ellen (Presentation to the 2003 Australasian Evaluation Society International Conference) Evaluation Action and Reaction: A Case Study in Public Dental Health Services **(Evaluation Report; Social change; Health Sciences)**
http://evaluationcanada.ca/distribution/20030917_roberts_susan_williams_pamela.pdf

Wright, David; Boutilier, Christene (Australasian Evaluation Society Conference 2003) Integrating Management and Accountability in a Results-Based Framework. **(Issue paper; Accountability, Audit, Program Monitoring; Governance/Management, Organizational Development).**
http://evaluationcanada.ca/distribution/20031126_wright_david_boutilier_christene.pdf

Valovirta, Ville, (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Learning from the construction of programme theory Cognitive mapping in the evaluation of the Regional Centre Development Programme in Finland (**Issue paper; Decision Making, Evaluation Planning and Design, Program logic, Governance / Management**)
<http://www.europeanevaluation.org/docs/valovirta.pdf>

Section two: Evaluation Outputs

Amitsis, Gabriel; Ioannou, Dimitra (Presentation to the 2002 European Evaluation Society Conference). Policy Making and Evaluation: Evaluating the C.I. "Employment" in Greece (**Evaluation Report; Outcome/impact evaluation; Human Resources Development**)
http://www.europeanevaluation.org/docs/23_ioannou.pdf

Ahonen, Pertti, (Contribution to the IV European Evaluation Society Conference, Lausanne Switzerland 12-14 October, 2002). Partnerships in Policy and Evaluation; Three varieties of partnership, three evaluation cases, and implications for the art and science of evaluation. (**Evaluation Report; Process/Implementation, Outcome/Impact, Participatory evaluation, Stakeholder Involvement; International Development**)
http://www.europeanevaluation.org/docs/41_petti_ahonen.pdf

Aubry, Tim; (Presentation to National Capital Chapter, CES, 2003) Outcome Monitoring in the Community Sector: Why and How (**Evaluation Report; Outcome/Impact Evaluation, Social Services**)
http://evaluationcanada.ca/distribution/20031126_aubry_tim.pdf

Bergstrom, Maria (4th Biennial EES Conference, Lausanne Oct. 2000). Quality Assessment within the Swedish Social Services. (**Evaluation Report; Process/Implementation Evaluation, Social services**)
http://www.europeanevaluation.org/docs/51_bergstrom.pdf

Biolcati-Rinaldi, Ferruccio (European Evaluation Society Conference, 2002). A Theory-driven and Dynamic Approach to Income Support Policies. (**Issue paper; Policy Analysis; Social Services, Governance/Management**)
http://www.europeanevaluation.org/docs/biolcati_Siviglia_2002_Paper2.pdf

Carlsund, Elizabeth. (European Evaluation Society Conference, 2002) Higher education through secondary and structural analysis. (**Issue paper; Audit; Data Analysis & Interpretation; Communication & Reporting; Education**)
<http://www.europeanevaluation.org/docs/carlsund.pdf>

Craven, Rhonda (Australasian Evaluation Society Conference, 2003). Can Evaluating Indigenous Students' Aspirations Make a Difference? Results of an

Evaluation Study (**Evaluation Report; Needs Assessment, Social Change; Education**)

http://evaluationcanada.ca/distribution/20030917_craven_rhonda_b.pdf

Flynn, Robert (CES-NCC Conference 2003). Outcome Monitoring in the Community Sector: How and Why. (**Theme paper; Outcome/Impact Evaluation; Social Services**)

http://evaluationcanada.ca/distribution/20031126_flynn_robert.pdf

Green, Peter; Andersson, Ulf (Presentation to the 2002 European Evaluation Society Conference). Evaluating the Uses and Abuses of Good Examples in environmental politics (**Topic paper; Policy analysis; Science/Technology**)

http://www.europeanevaluation.org/docs/GreenPeter_C.pdf

Håkansson, Peter, Pauloff, Anna (Presentation to the 2002 European Evaluation Society Conference) Evaluating Partnership Arrangements in Employment Policies, The Case of the European Employment Strategy. (**Evaluation Report; Outcome/Impact Evaluation, Governance/Management**)

<http://www.europeanevaluation.org/docs/hakansson.pdf>

Heflinger, Craig; Saunders, Robert C.; (Presentation to the 2002 European Evaluation Society Conference) Integrating Data from Multiple existing Sources to Evaluate Publicly-Funded Substance Abuse Services for Adolescents.

(**Evaluation Report; Program Monitoring; Social Services**)

http://www.europeanevaluation.org/docs/heflinger_E_3.pdf

Levin, Marten; Tegle, Stig (European Evaluation Society Conference, 2002) The Swedish Central Government Machinery: Evidence or Rationality Beyond the Political Level? (**Issue paper; Efficiency Assessment, Audit; Governance/Management**)

http://www.europeanevaluation.org/docs/LEVIN_TEGLE.pdf

Lion, Cristina; Martini, Paola; Vergani, Alberto; Volpi, Stefano (Presentation to the 2002 European Evaluation Society Conference). Programme Implementation Evaluation: A tentative model to learn from evaluation (**Topic paper; Process/implementation evaluation; Governance/Management**)

http://www.europeanevaluation.org/docs/LEONE_MARTINI.pdf

Reboloso, E.; Fernandez-Ramirez, B.; Canton, P., (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) The Influence Of Evaluation In The Change Of Management Systems In Educational Institutions (**Evaluation report; Outcome/Impact Evaluation, Education**)

<http://www.europeanevaluation.org/docs/reboloso.pdf>

Rieder, Stefan; Lehmann, Luzia, (4th Biennial EES Conference, Lausanne Oct. 2000) Evaluation of New Public Management Reforms in Switzerland Select Empirical Results and Reflections on Methodology
(Evaluation report; Outcome/Impact Evaluation, Governance / Management)
http://www.europeanevaluation.org/docs/52_rieder_lehmann.pdf

Sanderson, Ian (Presentation to the 2002 European Evaluation Society Conference). Evaluating Complexity: Theory, Evidence and Practical Guidance
(Theme paper; Policy Analysis; Governance/Management)
http://www.europeanevaluation.org/docs/sanderson_2.pdf

Wanden, Stig (Presentation to the 2002 European Evaluation Society Conference). Eutrophication -An environmental management Problem
(Evaluation Report; Program Monitoring, Governance/Management)
<http://www.europeanevaluation.org/docs/WANDEN.pdf>

Section 3 EVALUATOR KNOWLEDGE, SKILLS AND COMPETENCIES

Bjornkilde, Thomas; Bason, Christian (Presentation to the 2000 European Evaluation Society Conference) Meta Evaluation of the Evaluations of Higher Education in Denmark
(Evaluation Report; Evaluation Planning and Design; Education)
http://www.europeanevaluation.org/docs/51_bjornkilde.pdf

Bonamy, J.; Charlier, B.; Saunders M. (EES Conference in Seville October 2002) Learning through Evaluation: Bridging Change in Higher Education: Case studies from SOCRATES projects.
(Evaluation Report; Planning and Design, Communication; Education)
<http://www.europeanevaluation.org/docs/SAUNDERS.pdf>

Bulgarelli, Aviana; Vergani, Alberto, (4th Biennial EES Conference, Lausanne. 2000) The Evaluation of the European Social Fund in Italy: a central evaluation of a decentralized system.
(Issues paper; Evaluation Planning and Design, Participatory evaluation, Human Resources Development)
http://www.europeanevaluation.org/docs/21_bulgarelli.pdf

Gaaf, Aris; Clément, Thierry (European Evaluation Society Conference, 2002) Finding Evidence, Illustrated by Measures of the EU Agricultural Policy
(Issue paper; Data Collection, Performance Indicators; Governance/Management)
http://www.europeanevaluation.org/docs/GAAF_FINAL.pdf

MacCallum, Neil; Talbot Steve (European Evaluation Society Conference, 2002) Developing The Link Between Micro Intervention And Macro Impact.
(Issue Paper; Planning and Design, Business/Industry/Labour)
<http://www.europeanevaluation.org/docs/talbot.pdf>

Rea, David M., (5th Biennial Conference of the European Evaluation Society (EES) Seville 2002) Give us the tools and we will finish the job: evidence-based based practice and user evaluation in mental health service
(Issues paper; Data Collection, Stakeholder involvement, Community Mental Health) http://www.europeanevaluation.org/docs/rea_ppt.pdf

Schliecher-Tappeser, Ruggero, (5th Biennial Conference of the European Evaluation Society (EES) Seville 2002) Assessing Sustainable Development – The SQM approach **(Theme paper; Evaluation Planning and Design, Cohesion and Collaboration, Governance / Management)**
http://www.europeanevaluation.org/docs/schleicher_paper_EES_sevilla_2002.pdf

Stame Nicoletta (European Evaluation Society conference, Seville, 2002) Theory, Learning and Evidence: Three Movements in Contemporary Evaluation. **(Issues paper; Planning and Design)**
http://www.europeanevaluation.org/docs/STAME_T1_movement_for_theory.pdf

Stame, Nicoletta, (Conference of the Australasian Evaluation Society, Auckland, 2003) Evaluation and the policy context: the European experience. **(Theme paper; Evaluation Planning and Design, Social Change, Governance / Management)**
http://evaluationcanada.ca/distribution/20030917_stame_nicoletta.pdf

Vasiliauskas, Ellen, (Presentation to the 2003 Australasian Evaluation Society International Conference) How evaluation & community governance made a difference to planning and decision making in a small community. Evaluation-What is the use? **(Theme paper; Evaluation Planning and Design, Data Collection, Governance / Management)**
http://evaluationcanada.ca/distribution/20030917_vasiliauskas_ellen.pdf

Virtanen, Petri; Uusikylä, Petri (Presentation to EES 2002 Conference) Exploring the Missing Links Between Causes and Effects – New conceptual Framework for Understanding Micro-Macro conversions in Programme Evaluation **(Topic paper; Evaluation planning and design; Governance/Management)**
http://www.europeanevaluation.org/docs/virtanen_uusikyla_sevillafinal.pdf

Section 4 EVALUATOR PROFESSIONALISM

Batterbury, Sarah C.E. (Presentation to the 2002 European Evaluation Society Conference) Building Evaluation Capacity: Linking Programme Theory, Evidence, and Learning **(Topic paper; Advocacy/Capacity Building; Organizational Development)**
http://www.europeanevaluation.org/docs/Batterbury_2paper.pdf

Boaz, Annette; Ashby, Deborah (Presentation to the 2002 European Evaluation Society Conference) Fit for Purpose? Assessing Research Quality for Evidence-Based Policy and Practice (**Topic paper; Professional standards of practice; Organizational development**) <http://www.europeanevaluation.org/docs/boaz.pdf>

Bustelo, Maria (Presentation to the 2002 European Evaluation Society Conference). Metaevaluation as a Tool for the Improvement and Development of the Evaluation Function in Public Administrations (**Topic paper; Advocacy/capacity building; Governance/Management**) <http://www.europeanevaluation.org/docs/BusteloSevillaEES.pdf>

De Decker, Cécilia; Dethier, Jean-Louis; Van Custem, Michaël (European Evaluation Society Conference, 2002) Learning from Evaluation and Enhancing Evaluation Capacity: Under which conditions? Lessons drawn from 3 case studies in Wallonia (**Issue paper; Contribution to Evaluation Knowledge Base; Governance/Management**) http://www.europeanevaluation.org/docs/dedecker_slides.pdf

Eggers, Hellmut W. (European Evaluation Society Conference, 2000) Project Cycle Management (PCM)- A useful Approach for the Improvement of Public Administration (**Issue paper; Contribution to Evaluation Knowledge Base, Policy Analysis, Accountability; Governance/Management**) http://www.europeanevaluation.org/docs/91_eggers.pdf

Fraser, Elizabeth (European Evaluation Society Conference, 2002) Three Movements in Understanding: Magic, Belief and Generative Causation. (**Issue paper; Contribution to Evaluation Knowledge Base**) <http://www.europeanevaluation.org/docs/FRASER.pdf>

Hanberger, Anders (Presentation to 2002 EES Conference) The Significance of Local Auditors/Evaluators (**Topic paper; Advocacy/Capacity Building; Governance/Management**) <http://www.europeanevaluation.org/docs/HANBERGER.pdf>

Hansson, Finn (Presentation to EES 2002 Conference) Best Practices in Research Evaluation? How to evaluate and select new scientific knowledge by introducing the social dimension in the evaluation of research quality (**Topic paper; Contribution to Evaluation Knowledge Base; Science/Technology**) http://www.europeanevaluation.org/docs/hansson_Hansson.pdf

Kazi, Mansoor A.F.; Spurling, Lucy J. (European Evaluation Society Conference, 2000) Realist Evaluation for Evidence-Based Practice (**Issue paper; Contribution to Evaluation Knowledge Base; Social Services**) http://www.europeanevaluation.org/docs/101_kazi.pdf

Kazi, Mansoor A.F.; Rostila, Ilmari (Presentation at European Evaluation Society Conference, Seville, Spain, October 2002) The practice of realist evaluation in two countries (**Issues paper; Contribution to Evaluation Knowledge Base; Social Services**)
http://www.europeanevaluation.org/docs/Kazi_M_Rostila_I_EES_2002.pdf

Kelly, Stephen (Presentation to the 2003 Australasian Evaluation Society International) Evaluating the Role of Formal Training in Developing an Evaluation Capability in a Large Organisation (**Topic paper; Advocacy/Capacity Building; Organizational Development**)
http://evaluationcanada.ca/distribution/20030917_kelly_stephen.pdf

Luluquisen, Mia; Lopez, Richard Cisneros; Mendez, Miriam Moramay Micalco (European Evaluation Society Conference, 2002) Learning from intercultural epistemologies and knowledge construction: What can they contribute to theory-based evaluations of educational and public health programs? (**Issue paper; Contribution to Evaluation Knowledge Base; Social Change; Program Logic; Education, Health Sciences**)
<http://www.europeanevaluation.org/docs/luluquisen.pdf>

Martverk, Siiri. (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Experiences in Estonia: how the Estonian State Audit Office has built a performance audit capability (**Topic paper; Advocacy/capacity building; Governance/Management**)
http://www.europeanevaluation.org/docs/Martverk_CBSR2.pdf

Monson, Lars; Haug, Peder (Presentation at EES conference 2002 in Seville) Evaluating the Norwegian Education Reform 97. Theory of evaluation, perspectives, strategies, challenges and dilemmas (**Issue paper; Professional Standards of Practise; Education**)
<http://www.europeanevaluation.org/docs/haug.pdf>

Peck, Edward (European Evaluation Society Conference, 2002) Why Do We Keep on Meeting Like This? (**Issue paper; Contribution to Evaluation Knowledge Base, Health Sciences**)
<http://www.europeanevaluation.org/docs/peck.pdf>

Perret, Bernard; Barbier, Jean-Claude (Presentation at European Evaluation Society Conference Lausanne, October 2000) Ethical Guidelines, Process and Product Quality Standards, What For? (**Issue paper; Ethics, Professional Standards; Organizational Development**)
http://www.europeanevaluation.org/docs/63_barbierperret.pdf

Porteous, Nancy (Presentation at the CES-NCC Conference, November 26, 2003) Evaluation capacity building at the individual, national, regional and global

levels. Update on the International Organization for Cooperation in Evaluation and the linkages to CES (**Topic Paper; Links to other professions, governance/management**)

http://evaluationcanada.ca/distribution/20031126_porteous_nancy.pdf

Picciotto, Robert (Presentation to the 2000 European Evaluation Society Conference). Economics and Evaluation (**Topic paper; Links to other professions; Governance/management**)

<http://www.europeanevaluation.org/docs/picciotto.pdf>

Pitarelli, Emilio; Monnier, Eric (European Evaluation Society Conference, 2000) Benchmarking: the Missing Link between Evaluation and Management? (**Issue paper; Contribution to Evaluation Knowledge Base, Performance Monitoring, Performance Indicators; International Development**)

http://www.europeanevaluation.org/docs/51_monnierpitarelli.pdf

Schwandt, Thomas A., (5th Biennial Conference of the European Evaluation Society (EES) Saville 2002) Evaluation as Education, (**Issues paper; Links to other professions, Professional Standards of Practice, Education**)

<http://www.europeanevaluation.org/docs/SchwandtEESpanel.pdf>

Schwartz, Robert (European Evaluation Society Conference, 2000) The Politics of Evaluating Government - Third Sector (**Issue paper; Contribution to Evaluation Knowledge Base, Policy Analysis, Accountability; Governance/Management; International Development**)

http://www.europeanevaluation.org/docs/13_schwartz.pdf

Sharpe, Colin (Australasian Evaluation Society Conference, 2003) Can Organisational Governance learn? The development of 'just' D.E.S.E.R.T.s (c) in the form of the Directors' Effectiveness Self- Evaluation Research Tool (**Issue paper; Advocacy/Capacity Building; Organizational Development, Contribution to Evaluation Knowledge Base; Governance/Management**)

http://evaluationcanada.ca/distribution/20030917_sharp_colin.pdf

Smith, Graham (Australasian Evaluation Society Conference, 2003) Risk Management and Performance Management (**Issue paper; Contribution to Evaluation Knowledge Base; Performance Indicators, Program Logic, Links to Other Professions; Governance/Management**).

http://evaluationcanada.ca/distribution/20030917_smith_graham.pdf

Solesbury, William; De Gier, Erik (Presentation to the 2002 European Evaluation Society Conference) Synthesising research for European policy making (**Topic paper; Links to other professions; governance/Management**)

<http://www.europeanevaluation.org/docs/SOLESBURY.pdf>

Stern, Elliot (European Evaluation Society Conference, 2002) What Shapes European Evaluation? **(Issue paper; Contribution to Evaluation Knowledge Base)** http://www.europeanevaluation.org/docs/stern_Seville_EES_Oct_2002.pdf

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